



ISSUED BY Amman Vision Investment & Development (AVID) ON BEHALF of Greater Amman Municipality (GAM)

REQUEST FOR  
**Expression of Interest (EOI)**  
*and*  
**Qualifications (RFQ)**

*for the*  
Development, Operation and Maintenance of  
**Smart Parking**

in the City of Amman in Partnership with the Private Sector

مشروع تطوير وتشغيل وإدامة المواقع الذكية في مدينة عمّان بالشراكة مع القطاع الخاص

ISSUE DATE  
June 2026

## How to Read This Document

This document publishes two procurement instruments together: the Expression of Interest (EOI) and the Request for Qualifications (RFQ). Both instruments are issued by AVID as a single bound publication, but they have two separate submission deadlines: the EOI form and the Statement of Qualifications (SOQ) under the RFQ are not submitted as one package.

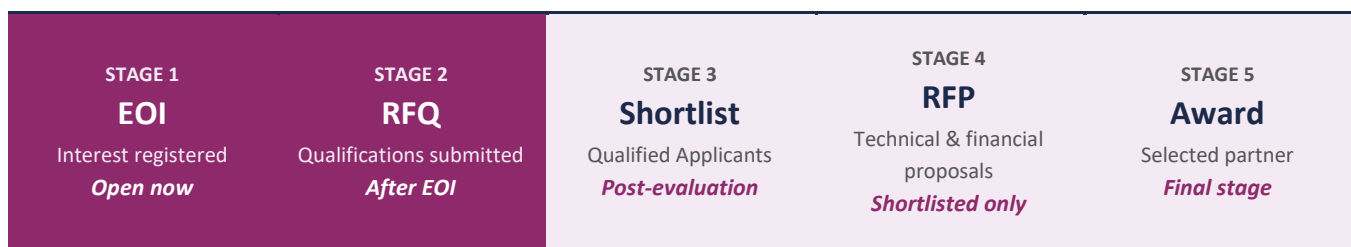
The EOI form must be submitted within one (1) week of the publication date of this document. The Statement of Qualifications (SOQ) under the RFQ must be submitted within four (4) weeks of the publication date. The two deadlines, together with the supporting milestones, are set out in the activity roadmap below.

### PART STRUCTURE OF THIS DOCUMENT

#	Part	What you'll find
1	<b>Expression of Interest (EOI)</b>	Public announcement of the opportunity, overview of GAM and AVID, the project at a glance, participation and submission requirements, and the EOI submission form to be completed and returned within one (1) week of publication.
2	<b>Request for Qualifications (RFQ)</b>	Sets out the procurement process, project background and description, eligibility rules, Statement of Qualifications (SOQ) structure, evaluation criteria, and submission requirements. The SOQ must be submitted within four (4) weeks of publication.
3	<b>Appendices A – I</b>	The standard forms and declarations that Applicants must complete and submit as part of their Statement of Qualifications (SOQ) under the RFQ.

### PROCUREMENT JOURNEY

Five stages from initial interest to award. This document covers stages 1 and 2; stages 3 to 5 follow for shortlisted Applicants only.



*Sequential progression from interest to award*

## KEY DATES AND ACTIVITIES

Both the EOI and the RFQ are published together. The EOI form is due within one (1) week of publication and the Statement of Qualifications (SOQ) under the RFQ is due within four (4) weeks of publication. Dates below are indicative and will be confirmed in the official AVID announcement.

Stage	Activity	Responsible Party	Indicative Date
1	Publication of the combined EOI and RFQ (newspapers and AVID website)	AVID	June 1 <sup>st</sup> 2026
1	Deadline for EOI submission	Applicants	June 8 <sup>th</sup> 2026 Before 15:00
2	Deadline for clarification requests on the RFQ	Applicants	June 15 <sup>th</sup> 2026 Before 15:00
2	AVID's responses to clarifications circulated	AVID	June 17 <sup>th</sup> 2026
2	Deadline for SOQ (RFQ) submission	Applicants	June 29 <sup>th</sup> 2026
3	Shortlist communicated to Applicants	AVID	[To be communicated ]
4	Issuance of the RFP to shortlisted Applicants	AVID	[To be communicated]

**Important.** Both the EOI and the RFQ are published together in this single bound document. The two instruments have two separate submission deadlines, the EOI form is due within one (1) week of publication and the Statement of Qualifications (SOQ) under the RFQ is due within four (4) weeks of publication. They are not submitted as one package.

Jordan  
Amman

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PART 1

## Request for Expression of Interest (EOI)

### طلب إبداء الاهتمام

for the Development, Operation and Maintenance of Smart Parking in the City of Amman in Partnership with the Private Sector

لتطوير وتشغيل وإدامة المواقف الذكية في مدينة عمان بالشراكة مع القطاع الخاص

#### Background

The Greater Amman Municipality (GAM) is the principal local authority responsible for planning, regulating, and delivering municipal services in the capital city of the Hashemite Kingdom of Jordan. GAM plays a central role in advancing sustainable urban development, economic growth, and quality of life through strategic planning, infrastructure development, and institutional reform. In alignment with the Jordan Economic Modernization Vision (2022–2033), GAM provides policy leadership and long-term strategic direction to ensure that municipal initiatives contribute to national development priorities and deliver measurable social, economic, and environmental outcomes.

Amman Vision Investment and Development (AVID) is the investment and development arm of GAM, established as a private shareholding company fully owned by GAM to transform the municipality's strategic priorities into commercially viable projects

#### مقدمة

إنّ أمانة عمان الكبرى هي الجهة المسؤولة عن تخطيط وتنظيم وتقديم الخدمات البلدية في عاصمة المملكة الأردنية الهاشمية، وتلعب الأمانة دوراً محورياً في دفع عجلة التنمية الحضرية المستدامة، والنمو الاقتصادي، وتحسين جودة الحياة من خلال التخطيط الاستراتيجي، وتطوير البنية التحتية، والإصلاح المؤسسي. وتماشياً مع رؤية التحديث الاقتصادي للأردن (2022-2033)، تتولى أمانة عمان الكبرى الريادة في وضع السياسات وتحديد التوجهات الاستراتيجية طويلة المدى؛ لضمان مساهمة المبادرات البلدية في أولويات التنمية الوطنية وتحقيق نتائج اجتماعية واقتصادية وبيئية ملموسة.

تُعد شركة رؤية عمان للاستثمار والتطوير الذراع الاستثماري والتطويري لأمانة عمان الكبرى، وهي شركة مساهمة خاصة تملكها أمانة عمان الكبرى، تعمل على توظيف أصول الأمانة وتطويرها من خلال استثمارات مستدامة وطويلة المدى.

through private-sector participation. AVID is responsible for developing, structuring, and managing investment opportunities through transparent and competitive partnership models, including partnerships with the private sector. In close coordination with GAM, AVID ensures sound commercial arrangements and supports efficient project delivery while protecting the public interest.

## The Project

Amman Smart Parking Project is considered one of the flagship initiatives supporting the smart city transformation agenda of the Greater Amman Municipality. The project aims to develop, operate, and maintain an integrated smart parking ecosystem across the city, combining both on-street and off-street parking facilities within a unified digital platform, while providing real-time occupancy data and related support services.

The project covers key commercial streets and vital urban districts throughout the City of Amman and includes Park & Ride facilities connected to the Bus Rapid Transit (BRT) corridors. By 2031, the project aims to expand the total number of managed smart parking spaces in the city to approximately 5,600 spaces operated through a unified digital platform.

The project will be implemented in partnership with the private sector. The contractual structure, service duration, and risk allocation mechanisms will be defined during the Request for Proposals (RFP) stage. Throughout the partnership period, the Greater Amman Municipality shall retain ownership of the core public assets, full regulatory authority, and sovereignty over all project-related data.

وتتولى الشركة مسؤولية تطوير وهيكله وإدارة الفرص الاستثمارية من خلال نماذج شراكة شفافة وتنافسية، بما في ذلك نموذج الشراكة بين القطاعين العام والخاص، وفق أسس تجارية سليمة تدعم تنفيذ المشاريع بكفاءة، مع الحفاظ على المصلحة العامة.

## المشروع

يُعدّ مشروع المواقف الذكية في عمان أحد المشاريع الرائدة لتطوير منظومة المدينة الذكية في أمانة عمان الكبرى. ويهدف المشروع إلى تطوير وتشغيل وإدامة منظومة مواقف ذكية متكاملة على مستوى المدينة، تجمع بين المواقف على جوانب الطرق وخارجها ضمن منصة رقمية موحّدة، مع إتاحة بيانات الإشغال اللحظية والخدمات المساندة لها.

يغطي المشروع شوارع ومناطق تجارية حيوية في مدينة عمان، ويشمل محطات الانتقال (Park & Ride) المرتبطة بمحاور الباص السريع. وبحلول عام 2031، يستهدف المشروع إيصال إجمالي المواقف الذكية المُدارة في المدينة إلى نحو 5,600 موقف تُدار من خلال منصة رقمية موحدة.

سيُنقذ المشروع وفق نموذج الشراكة بين القطاعين العام والخاص، وستُحدّد الصيغة التعاقدية، ومدة الخدمة، وتوزيع المخاطر في مرحلة طلب العروض (RFP). وطوال فترة الشراكة، تحتفظ أمانة عمان الكبرى بملكية الأصول العامة الأساسية، والصلاحيات التنظيمية الكاملة، والسيادة على بيانات المشروع.

The Greater Amman Municipality reaffirms its strong commitment to the successful delivery of the assignment and emphasizes the importance of developing a transparent, competitive, and investor-oriented procurement process that reflects the strategic value of the Smart Parking Project for the city of Amman and supports its long-term urban mobility objectives. The Greater Amman Municipality also underscores the strategic importance of the Smart Parking Project (On-Street and Off-Street Parking) as a transformative initiative aimed at enhancing urban mobility, optimizing parking management, and improving user experience, in line with Amman's smart city vision. The Municipality is committed to implementing a high-quality tendering process that attracts qualified companies and investors, ensuring the long-term operational and financial sustainability of the project. Close coordination and proactive communication will be maintained throughout all project phases to ensure adherence to the targeted timeline and the successful achievement of implementation objectives.

تؤكد أمانة عمان الكبرى التزامها الكامل بإنجاح تنفيذ هذه المهمة، وتشدد على أهمية تطوير عملية طرح عطاءات تتسم بالشفافية والتنافسية وجاذبية الاستثمار، بما يعكس القيمة الاستراتيجية لمشروع المواقف الذكية لمدينة عمان ويدعم أهدافها طويلة الأمد في مجال التنقل الحضري. كما تؤكد أمانة عمان الكبرى الأهمية الاستراتيجية لمشروع المواقف الذكية (المواقف على الشوارع والمواقف خارج الشوارع) باعتباره مبادرة تحويلية تهدف إلى تعزيز التنقل الحضري، وتحسين إدارة المواقف، والارتقاء بتجربة المستخدم، بما يتماشى مع رؤية عمان كمدينة ذكية. وتلتزم الأمانة بتنفيذ عملية طرح عطاءات عالية الجودة تستقطب الشركات والمستثمرين المؤهلين، بما يضمن الاستدامة التشغيلية والمالية طويلة الأمد للمشروع. كما سيتم الحفاظ على مستوى عالٍ من التنسيق والتواصل الاستباقي خلال جميع مراحل المشروع لضمان الالتزام بالجدول الزمني المستهدف وتحقيق أهداف التنفيذ بنجاح.

## Participation and Submission Requirements

## متطلبات المشاركة وتقديم الطلبات

Amman Vision for Investment and Development invites qualified and interested local and international companies with proven experience in smart parking systems, urban mobility, or smart city solutions to complete and submit the Expression of Interest (EOI) form and the Request for Qualification (RFQ) documents in accordance with the following process:

- Submission of the Expression of Interest (EOI) form no later than Monday, 8 June 2026, at 15:00 (Jordan Time).
- Submission of the Statement of Qualifications (SOQ) as part of the Request for Qualification (RFQ) no later than Monday, 29 June 2026, at 15:00 (Jordan Time).
- The EOI form and RFQ documents can be downloaded from [www.ammanvision.jo](http://www.ammanvision.jo). Completed and duly signed submissions and qualification statements must be submitted electronically via email to: [tenders@ammanvision.jo](mailto:tenders@ammanvision.jo)

تدعو شركة رؤية عمان الشركات المحلية والدولية المتخصصة والمهتمة، والتي تتمتع بخبرة موثقة في مجالات المواقف الذكية، أو التنقل الحضري، أو المدن الذكية، إلى تعبئة نموذج طلب إبداء الاهتمام (EOI) ووثيقة طلب التأهيل (RFQ)، وفقاً للآلية التالية:

- تعبئة وتقديم نموذج طلب إبداء الاهتمام (EOI) في موعد أقصاه يوم الاثنين الموافق 2026/6/8 الساعة 15:00 (بتوقيت الأردن).
- تعبئة وتقديم بيان المؤهلات (SOQ) ضمن طلب التأهيل (RFQ) في موعد أقصاه يوم الاثنين الموافق 2026/6/29 الساعة 15:00 (بتوقيت الأردن).
- يمكن تحميل نموذج طلب إبداء الاهتمام ووثيقة طلب التأهيل من الموقع الإلكتروني [www.ammanvision.jo](http://www.ammanvision.jo) ويجب تقديم الطلبات وبيانات المؤهلات بصورة مكتملة وموقعة أصولياً عبر البريد الإلكتروني [tenders@ammanvision.jo](mailto:tenders@ammanvision.jo)

### AVID — Amman Vision Investment & Development

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## Expression of Interest — Submission Form

### نموذج طلب إبداء الاهتمام

#### Applicant Acknowledgments

#### تأكيدات مُقدّم الطلب

<ul style="list-style-type: none"> <li>All information provided is accurate, complete, and up to date.</li> </ul>	<ul style="list-style-type: none"> <li>أنّ جميع المعلومات الواردة في هذا الطلب دقيقة ومكتملة ومُحدّثة.</li> </ul>
<ul style="list-style-type: none"> <li>GAM and AVID reserve the right to verify the information provided and conduct due diligence.</li> </ul>	<ul style="list-style-type: none"> <li>أنّ لأمانة عمان الكبرى وشركة رؤية عمان الحقّ في التحقّق من صحّة المعلومات وإجراء العناية الواجبة.</li> </ul>
<ul style="list-style-type: none"> <li>Submission of this EOI does not constitute a legal, financial, or contractual obligation on either party.</li> </ul>	<ul style="list-style-type: none"> <li>أنّ تقديم هذا الطلب لا يُنشئ أيّ التزام قانوني أو مالي أو تعاقدية على أيّ من الطرفين.</li> </ul>
<ul style="list-style-type: none"> <li>GAM and AVID reserve the right to accept or reject any EOI without assigning reasons.</li> </ul>	<ul style="list-style-type: none"> <li>أنّ لأمانة عمان الكبرى وشركة رؤية عمان الحقّ في قبول أو رفض أيّ طلب دون إبداء الأسباب.</li> </ul>

#### Company Information

#### معلومات الشركة

<b>Company Legal Name</b> الاسم القانوني للشركة	
<b>Trading Name (if different)</b> الاسم التجاري (إن وُجد)	
<b>Country of Incorporation</b> بلد التأسيس	
<b>Year of Establishment</b> سنة التأسيس	
<b>Headquarters Address</b> عنوان المقر الرئيسي	
<b>Commercial Registration No.</b> رقم السجل التجاري	

<b>Number of Employees</b> عدد الموظفين	
<b>Annual Turnover (Optional)</b> (الإيرادات السنوية (اختياري)	
<b>Company Website</b> الموقع الإلكتروني	

### Authorized Contact Person

### مسؤول التفاوض المفوض

<b>Full Name</b> الاسم الكامل	
<b>Title / Position</b> المستوى الوظيفي	
<b>Email Address</b> البريد الإلكتروني	
<b>Phone Number</b> رقم الهاتف	

### Brief Company Profile and Relevant Experience

### نبذة عن الشركة والخبرات ذات الصلة

Provide a short profile of the company and its experience relevant to smart parking, urban mobility, smart city platforms, or comparable public-sector partnership infrastructure projects (200 to 400 words).

**Primary Business Activities (check all that apply) · المجالات الرئيسية للنشاط**

- Smart parking deployment (on-street and/or off-street) · نشر المواقع الذكية (على جوانب الطرق و/أو خارجها)
- Digital platforms for parking or urban mobility · المنصّات الرقمية للمواقف والتنقل الحضري
- IoT sensors, ANPR cameras, payment kiosks, VMS · أجهزة الاستشعار والكاميرات وأكشاك الدفع واللوحات الإلكترونية
- Citizen-facing mobile/web applications · تطبيقات المواطنين (الهاتف والويب)
- Park & Ride and transit-integration projects · محطات الانتقال (Park & Ride) المرتبطة بالنقل العام
- Partnership / concession operation of public infrastructure · تشغيل البنية التحتية العامة بنظام الشراكة أو الامتياز
- EV charging infrastructure · البنية التحتية لشحن المركبات الكهربائية
- Cybersecurity and data protection · الأمن السيبراني وحماية البيانات
- Other (please specify): · أخرى (يُرجى التحديد):

**Authorization and Signature**

**التفويض والتوقيع**

Name الاسم	Signature التوقيع	Date التاريخ

PART 2

# Request for Qualifications

*Issued by AVID on behalf of GAM to firms that have submitted a complete Expression of Interest. This section sets out the qualifications package and the Statement of Qualifications (SOQ) to be submitted at the next stage.*

## Important Notice

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This Request for Qualifications (RFQ) is issued by Amman Vision Investment & Development (AVID) on behalf of the Greater Amman Municipality (GAM) for the Amman Smart Parking Project (the "Project"). It is published together with the Expression of Interest (EOI) form in this single bound publication and forms the basis on which qualified specialized operators will be identified and shortlisted for invitation to the subsequent Request for Proposals (RFP) stage.

This is a qualification document only. It is not an offer, a tender, or a commitment to award. No technical designs, prices, or financial offers are requested at this stage; these will be addressed at the RFP stage.

The contractual structure of the partnership with the private sector under which the Project will be implemented has not been finalized and will be defined at the RFP stage.

Participation is at the Applicant's sole cost and risk. AVID reserves the right to amend, suspend, or cancel this process at any time without liability.

This document is governed by the laws of the Hashemite Kingdom of Jordan.

## 1. Introduction and Process Overview

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### 1.1 Purpose of this Document

#### Overview

The Greater Amman Municipality reaffirms its strong commitment to the successful delivery of the assignment and emphasizes the importance of developing a transparent, competitive, and investor-oriented procurement process that reflects the strategic value of the Smart Parking Project for the city of Amman and supports its long-term urban mobility objectives. The Greater Amman Municipality also underscores the strategic importance of the Smart Parking Project (On-Street and Off-Street Parking) as a transformative initiative aimed at enhancing urban mobility, optimizing parking management, and improving user experience, in line with Amman's smart city vision. The Municipality is committed to implementing a high-quality tendering process that attracts qualified companies and investors, ensuring the long-term operational and financial sustainability of the project. Close coordination and proactive communication will be maintained throughout all project phases to ensure adherence to the targeted timeline and the successful achievement of implementation objectives.

This Request for Qualifications (RFQ) is published together with the Expression of Interest (EOI) form as a single bound publication and invites interested firms to demonstrate their qualifications for the Amman Smart Parking Project. It will be used by AVID to shortlist Applicants for invitation to the subsequent Request for Proposals (RFP) stage.

Applicants are not required to submit technical solutions, designs, or pricing at this stage. The Statement of Qualifications (SOQ) should focus on demonstrating relevant experience, organizational capacity, and financial standing.

## 1.2 Combined EOI and RFQ Publication — Two Submission Deadlines

The EOI and the RFQ are published together in this single bound document. Applicants must make two separate submissions on two different deadlines:

- The Expression of Interest (EOI) form, completed in accordance with Part 1, must be submitted no later than Monday, 8 June 2026, at 15:00 (Jordan Time).
- The Statement of Qualifications (SOQ) prepared in accordance with this RFQ must be submitted no later than Monday, 29 June 2026, at 15:00 (Jordan Time).

Submitting an EOI is not a prerequisite to receive the RFQ documentation — the RFQ is already part of this same publication. Applicants are nonetheless required to submit the EOI by its deadline as a formal registration of interest. Participation in the subsequent RFP stage requires shortlisting under this RFQ.

## 1.3 Governance and Delivery Framework

The Project will be implemented through a partnership with the private sector. The specific contractual form, concession or service period, risk allocation, tariff and revenue mechanisms, and contractual framework will be defined at the RFP stage. Throughout the partnership:

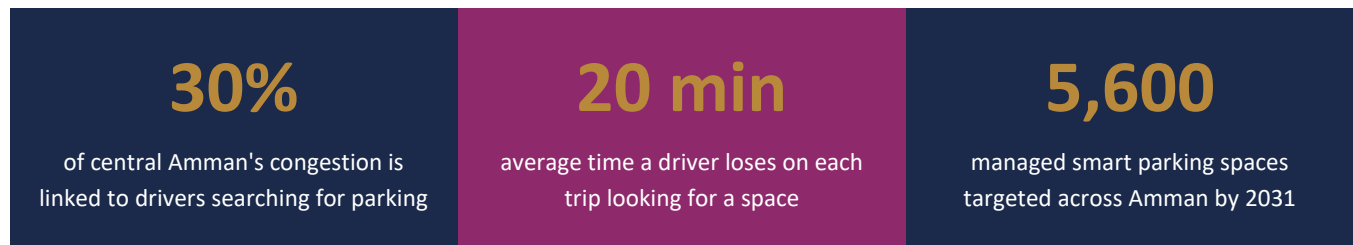
- GAM will retain ownership of the underlying public assets (roads, curbside, off-street land) and full regulatory authority.
- Data sovereignty over all citizen, transactional, and operational data will remain with GAM, in accordance with applicable Jordanian data protection and cybersecurity legislation.
- The Selected Partner will be responsible for deploying, operating, and maintaining the Project components defined in the RFP.

## 2. Project Background and Description

**At a glance.** The Amman Smart Parking Project develops, operates, and maintains an integrated city-wide smart parking ecosystem governed by a unified Smart Parking Platform. The Project is targeted to reach approximately 5,600 managed parking spaces by 2031, comprising 4,000 on-street spaces and 1,600 off-street spaces, under a partnership with the private sector in which GAM retains full policy and data sovereignty.

### 2.1 Project Rationale

Greater Amman Municipality (GAM) is addressing a quantifiable mobility challenge that directly affects the daily life of Amman's residents and visitors. Vehicle search for parking is a leading contributor to urban congestion, air pollution, and lost time particularly in the city's commercial, medical, and cultural districts.



The Project is designed to deliver tangible benefits across multiple dimensions:

- Reduce parking-related congestion in central Amman and improve the daily commute for residents and visitors.
- Lower urban emissions by eliminating the unnecessary circling that today contributes to vehicle idling and avoidable CO<sub>2</sub>.
- Improve quality of life through a friction-free parking experience — finding, navigating to, and paying for parking in seconds.
- Strengthen accessibility for persons with disabilities and ensure dedicated zones for taxis, delivery riders, and public transport.

### 2.2 Project Overview

The Project is the flagship smart mobility initiative under GAM's Smart City Directorate. It develops, operates, and maintains an integrated city-wide smart parking ecosystem that combines on-street and off-street parking assets under a single digital platform.

The platform shall provide three coordinated capabilities: a citizen-facing application that allows drivers to find, reserve, navigate to, and pay for parking; an operator dashboard that gives private off-street operators real-time visibility over financial and operational performance; and a municipal control dashboard that gives GAM live data on occupancy, enforcement, and overall system performance across the city. Together, these capabilities

allow the Project to be planned, deployed, and managed as one coherent urban service rather than a collection of separate installations.

The Project is delivered through a partnership in which the private sector deploys and operates the infrastructure, while GAM retains ownership of the underlying public assets, full regulatory authority, and data sovereignty over all Project data.

### 2.3 Project Components

The Project comprises three integrated and interdependent components, all governed by the same digital platform:

Component	Scope and Capabilities
<b>1. Smart Parking Platform</b>	<p>The central digital platform of the Project, ingesting data from all parking assets. Provides:</p> <ul style="list-style-type: none"> <li>• Citizen-facing application: real-time availability, navigation, pre-booking, digital payment</li> <li>• Operator dashboard for private off-street facility operators</li> <li>• Municipal control dashboard for GAM (live occupancy, enforcement analytics, performance reporting)</li> <li>• Open architecture extensible over time to additional urban-service data streams</li> </ul>
<b>2. Smart On-Street Parking</b>	<p>Development of intelligent curbside infrastructure across designated zones, including:</p> <ul style="list-style-type: none"> <li>• In-ground or surface-mounted occupancy sensors</li> <li>• ANPR cameras for enforcement and access management</li> <li>• Digital payment kiosks and contactless payment options</li> <li>• Variable Message Signage (VMS) for live wayfinding</li> <li>• Integrated enforcement and dispute-handling workflow</li> </ul>
<b>3. Smart Off-Street Parking</b>	<p>Development and digitization of off-street facilities, including:</p> <ul style="list-style-type: none"> <li>• Park &amp; Ride terminals at BRT interchanges</li> <li>• Curbside-support facilities in commercial and medical districts</li> <li>• Multi-story automated parking structures</li> <li>• EV-charging-enabled sites where applicable</li> <li>• Common integration into the Smart Parking Platform</li> </ul>

## 2.4 Indicative Scale

The figure below is indicative and is provided to enable Applicants to assess relevance of experience and capacity. Final scope and locations will be confirmed at the RFP stage.

### 2031 Target

Year	On-Street	Off-Street	Total
2031	4,000	1,600	5,600 total spaces

## 3. Eligibility and Submission Rules

### 3.1 Who Can Apply

Participation is open to any legally incorporated entity, or consortium of such entities, with relevant experience in the smart parking, urban mobility, or smart city sectors.

Each entity may participate in only one SOQ submission, whether individually or as a consortium member. No special-purpose vehicle is required at this stage.

### 3.2 Consortium Submissions

Given the integrated scope of the Project (digital platform, on-street infrastructure, and off-street facilities), Applicants are encouraged to consider consortia that combine the relevant capabilities. Consortium submissions are subject to the following rules:

- The consortium must designate one Lead Entity that will represent it throughout the process.
- Each member must complete the entity-specific forms (Appendix D, Appendix G, Appendix H).
- All members are jointly responsible for the SOQ's content and accuracy.
- The composition of a consortium cannot be changed after submission without AVID's prior written consent.

### 3.3 Authorized Representative

Each Applicant must designate one Authorized Representative as the sole point of contact with AVID. For consortia, the Authorized Representative is appointed by the Lead Entity. All communications, submissions, and clarifications issued by the Authorized Representative are deemed binding on the Applicant.

### 3.4 Cost, Confidentiality, and Conflict of Interest

All costs of preparing and submitting the SOQ are borne by the Applicant. AVID will not reimburse any costs regardless of outcome.

Information provided in this document is confidential and may be used only for preparing the SOQ. SOQ submissions will be treated as confidential by AVID, subject to applicable legal and governance requirements.

Applicants must disclose any actual or potential conflict of interest in Appendix H, including any current or prospective commercial relationship with GAM, AVID, or with private parking operators within the Greater Amman Municipality.

### 3.5 Communications and Clarifications

All communications must be in writing, by email, through the designated AVID contact (Section 8). Applicants may submit clarification requests by the deadline in the timetable; responses may be circulated to all Applicants without identifying the source. Verbal communications will not be relied upon.

### 3.6 AVID's Reservations

AVID reserves the right to:

- Request clarification or additional information from any Applicant.
- Shortlist one, several, or no Applicants.
- Amend, suspend, or cancel the process at any time before issuance of the RFP.

Nothing in this document creates any obligation on AVID to proceed with the Project, to shortlist any Applicant, or to enter into any agreement.

## 4. Statement of Qualifications (SOQ)

### 4.1 What to Submit

The SOQ comprises the completed Appendices A through I and the supporting documents referenced therein. The narrative content under Appendices E, F, and G should focus on demonstrating qualifications, not on proposing solutions.

### 4.2 Mandatory Forms and Signatures

Signature on Appendix A (Commitment Letter) and Appendix I (SOQ Checklist) confirms the accuracy and completeness of all information in the SOQ, including Appendices E and F.

### 4.3 Technical and Operational Qualifications

Applicants are evaluated on demonstrated experience and capability in delivering and operating projects similar to the Project. Information provided under Appendix E should address:

- Experience deploying and operating smart parking systems (on-street, off-street, or both) at city or district scale, including sensor networks, ANPR, payment kiosks, VMS, and enforcement infrastructure.
- Experience developing and operating unified digital platforms for parking or urban mobility services, including citizen-facing mobile and web applications, dynamic pricing engines, payment gateway integration, real-time occupancy data, and reservation systems.
- Experience integrating smart parking systems with third-party operators (private parking facilities, payment providers, navigation apps) through open APIs.
- Experience operating under concession, management contract, or similar long-term arrangements with a public sector counterparty.
- Experience meeting recognized cybersecurity and data protection standards in the operation of public-facing digital services.
- Experience with bilingual (Arabic/English or comparable) operating environments and 24/7 service-level commitments.

Applicants without direct end-to-end experience may demonstrate how they will assemble the required capability through consortium structures, technology partnerships, or sub-contracting arrangements.

Sub-contractor experience and evaluation. Where an Applicant intends to assemble the required capability through sub-contractors, technology partners, or similar arrangements, the Applicant shall clearly identify each proposed sub-contractor (entity name, country, scope of work to be performed) and provide a concise statement of that sub-contractor's relevant experience in the same level of detail required of the Applicant under Appendix E. The experience of disclosed sub-contractors will be taken into account when evaluating the Applicant against the technical and operational qualification criteria in Section 5.2; experience of undisclosed

sub-contractors will not be considered. The Applicant remains primarily accountable for the delivery of all Project components irrespective of the sub-contracting arrangement.

#### 4.4 Organizational and Management Capability

Information provided under Appendix F should address the Applicant's ability to manage a multi-component, technology-enabled urban service over the long term, including corporate structure and governance, senior management and key personnel, workforce capability (including local Jordanian talent), and consortium role allocation where applicable.

#### 4.5 Financial Capacity

Information provided under Appendix G should demonstrate the Applicant's ability to support a long-term capital commitment in technology infrastructure and operations, including:

- Financial standing over the last three (3) completed fiscal years, as summarized in Appendix G. Full audited financial statements are not required at the EOI/RFQ stage.
- Experience financing, investing in, or operating smart infrastructure or public-sector partnership projects of comparable scale.
- Access to internal resources, parent-company support, or established financing arrangements.

## 5. Evaluation and Shortlisting

### 5.1 Evaluation Stages

Evaluation is conducted in two stages:

- Completeness check: confirms that all mandatory forms and supporting documents have been submitted. Incomplete SOQs may be rejected.
- Comparative assessment: SOQs that pass the completeness check are scored against the criteria in Section 5.2.

AVID may, in writing, request clarification of submitted information. Clarifications cannot be used to materially modify a submission.

### 5.2 Evaluation Criteria and Weights

Criterion	Weight
Smart parking deployment experience (on-street, off-street, or both)	20%
Digital platform and mobile/web application track record	10%

Criterion	Weight
Long-term public-sector partnership experience (concession or similar)	10%
Operations and customer service capability (24/7 service, SLAs, multilingual support)	5%
<b>TECHNICAL AND OPERATIONAL QUALIFICATIONS</b>	<b>45%</b>
Corporate structure, governance, and key personnel	12%
Workforce capability and consortium coordination (where applicable)	8%
<b>ORGANIZATIONAL AND MANAGEMENT CAPABILITY</b>	<b>20%</b>
Financial strength and stability (last 3 completed fiscal years)	15%
Investment and partnership-financing experience	12%
Capacity to support long-term capital commitments	8%
<b>FINANCIAL CAPACITY</b>	<b>35%</b>
<b>TOTAL</b>	<b>100%</b>

Each criterion is scored 0–100; the weighted total determines the overall score.

*Each weighted criterion is evaluated on the basis of the Appendix evidence indicated below; evidence relevant to a different criterion is scored only under that other criterion.*

**Smart parking deployment experience (on-street, off-street, or both) — 20%**

- Cities or districts served, parking spaces equipped, and scope of involvement — Appendix E, Section 1.
- Reference projects evidencing deployment scale and on-street / off-street mix — Appendix E, Section 2.
- Hardware deployment capability (sensors, ANPR, kiosks, VMS) — Appendix E, Section 3.

**Digital platform and mobile/web application track record — 10%**

- Unified platform and citizen-app record (users, payments, dynamic pricing, occupancy) — Appendix E, Section 1.
- Reference projects evidencing platform or app delivery — Appendix E, Section 2.
- Citizen-facing mobile and web application capability — Appendix E, Section 3.

**Long-term public-sector partnership experience (concession or similar) — 10%**

- Public-sector partnership track record (concessions, management contracts, long-term arrangements) — Appendix E, Section 1.

- Reference projects evidencing a public-sector counterparty and long-term contract period — Appendix E, Section 2.

#### **Operations and customer service capability (24/7 service, SLAs, multilingual support) — 5%**

- Call center and in-app support, SLA history, coordination with authorities, local presence — Appendix E, Section 4.
- Cybersecurity, data-protection, and bilingual operations evidence — Appendix E, Section 1.

#### **Corporate structure, governance, and key personnel — 12%**

- Corporate profile (year, ownership, footprint, staff breakdown) — Appendix F, Section 1.
- Key-personnel profiles (Project Director, Operations Lead, Technology Lead, Cybersecurity Lead, Customer Experience Lead) — Appendix F, Section 2.

#### **Workforce capability and consortium coordination (where applicable) — 8%**

- Workforce strategy (local recruitment, knowledge transfer, training) — Appendix F, Section 3.
- Consortium governance (decision-making, escalation, coordination) — Appendix F, Section 4.

#### **Financial strength and stability (last 3 completed fiscal years) — 15%**

- Three-year financial summary (Revenue, EBITDA, Net Income, Total Assets, Total Equity) — Appendix G, Section 1.

#### **Investment and partnership-financing experience — 12%**

- Relevant financing track record (role, contract model, investment scale) — Appendix G, Section 2.

#### **Capacity to support long-term capital commitments — 8%**

- Capacity narrative (internal resources, banking relationships, financing approach) — Appendix G, Section 3.

### **5.3 Shortlisting Threshold**

Applicants must achieve a minimum overall score of 70/100 to be eligible for shortlisting. AVID determines the number of shortlisted Applicants based on the quality of submissions received.

Shortlisting confers eligibility to participate in the RFP stage; it does not constitute selection or award.

## 6. Submission Requirements and Timetable

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### 6.1 Format and Language

The SOQ must be prepared in English. Legal registration certificates may be submitted in Arabic where originally issued in Arabic, accompanied by an English summary.

### 6.2 Method of Submission

Submissions are made by email only. Each SOQ must be submitted as a single, searchable PDF (with separately attached supporting files where necessary) to the AVID contact address specified in Section 8, with the subject line:

*“EOI/RFQ – Amman Smart Parking Project – Statement of Qualifications – [Applicant / Lead Entity Name]”*

Where individual attachments exceed standard mail-server size limits, Applicants may use a secure file-sharing link (read-only access valid for at least sixty (60) days), provided the link and access instructions are included in the body of the submission email. No hard-copy or USB submission is required or accepted.

### 6.3 Deadline and Validity

Submissions must be received by email at the address in Section 8 by the SOQ deadline indicated in the consolidated activity roadmap (Part 1 — How to Read This Document). Late submissions will not be considered. Applicants are responsible for ensuring timely delivery; AVID is not responsible for email transmission failures. SOQ submissions remain valid for one hundred and twenty (120) days from the submission deadline. Applicants may amend or withdraw a submission only before the deadline, in writing.

### 6.4 Reference to the Consolidated Roadmap

Specific dates and milestones for the EOI, RFQ, and subsequent RFP stages are set out in the activity roadmap in Part 1 of this document and on the Amman Vision website. AVID may amend the timetable in writing; Applicants are responsible for monitoring updates.

## 7. Subsequent RFP Stage

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Shortlisted Applicants will be invited to participate in the RFP stage, where AVID will request comprehensive technical, commercial, and financial proposals. The RFP is expected to address, among other things:

- Detailed requirements for the Smart Parking Platform, on-street infrastructure, and off-street facilities.
- Technical standards for sensors, ANPR cameras, payment kiosks, VMS, and related equipment, including hardware-agnostic integration requirements.
- Cybersecurity, data protection, accessibility, and bilingual operational requirements.
- Service-level agreements, KPIs, and uptime commitments.

- Tariff structure, revenue mechanism, and partnership contractual framework.
- Deployment plan and phasing across on-street zones and off-street sites.

AVID intends to provide shortlisted Applicants with access to a data room containing relevant studies and reference materials. A bidders' conference and a structured Q&A process may be organized as part of the RFP stage.

Issuance of an invitation to the RFP stage does not constitute selection or commitment to award.

## 8. Contact Information

All communications relating to this document must be directed exclusively to:

### **Amman Vision Investment & Development (AVID)**

36 Sulaiman Nabulsi Street, Al-Abdali, Amman, Jordan

P.O. Box 925100, Amman 11190, Hashemite Kingdom of Jordan

Email: [tenders@ammanvision.jo](mailto:tenders@ammanvision.jo)

Website: [www.ammanvision.jo](http://www.ammanvision.jo)

Communications must be made in writing, by email, through the Applicant's Authorized Representative.

Applicants must not contact other representatives, employees, advisors, or affiliates of AVID or GAM. Any such contact may result in the SOQ being disregarded.

## 9. Governing Law and Final Provisions

This document is governed by the laws of the Hashemite Kingdom of Jordan.

The English version is the governing language; in case of inconsistency with any translation, the English version prevails.

This document does not constitute an offer or commitment by AVID, and Applicants rely solely on their own independent assessment of the Project.

If any provision of this document is found invalid or unenforceable, the remaining provisions remain in full force and effect.

**PART 3**

# **Appendices A – I**

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*Mandatory forms to be completed and submitted as part of the Statement of Qualifications (SOQ)*

## Overview of Appendices

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The table below summarizes the mandatory forms and who must prepare and sign each one. Single Applicants complete the forms in their own name; consortia complete certain forms jointly (Lead Entity) and certain forms per member.

Appendix	Title	Prepared By	Signed By
<b>A</b>	<b>Commitment Letter</b>	Lead Entity / single Applicant	Authorized Signatory
<b>B</b>	<b>Consortium Declaration (if applicable)</b>	Consortium	All members
<b>C</b>	<b>Power of Attorney</b>	Lead Entity / single Applicant	Authorized Signatory
<b>D</b>	<b>Applicant Information Form</b>	Each entity separately	Authorized Signatory of each entity
<b>E</b>	<b>Technical and Operational Qualifications</b>	Applicant / Consortium jointly	Covered by signature of A and I
<b>F</b>	<b>Organizational and Management Capability</b>	Applicant / Consortium jointly	Covered by signature of A and I
<b>G</b>	<b>Financial Capacity</b>	Each entity separately	Authorized Signatory of each entity
<b>H</b>	<b>Conflict of Interest Declaration</b>	Each entity separately	Authorized Signatory of each entity
<b>I</b>	<b>SOQ Checklist</b>	Lead Entity / single Applicant	Authorized Signatory

## Appendix A: Commitment Letter

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Date: \_\_\_\_\_

To: Amman Vision Investment & Development (AVID), Amman, Hashemite Kingdom of Jordan

Subject: Commitment Letter — Combined EOI/RFQ for the Amman Smart Parking Project

We, the undersigned, submit our Statement of Qualifications in response to the Combined EOI/RFQ for the Amman Smart Parking Project (the “Project”).

By submitting this SOQ, we confirm that:

- We have reviewed the EOI/RFQ document and accept its terms and conditions.
- The information provided in our SOQ is true, accurate, complete, and submitted in good faith.
- We are duly authorized to submit this SOQ and, if shortlisted, to participate in the RFP stage.
- We acknowledge that this process is for qualification and shortlisting only, and that the partnership contractual model will be defined at the RFP stage.
- We bear all costs of preparing and submitting our SOQ, regardless of the outcome.
- We will comply with the procedures, communication protocols, and timelines set out in the EOI/RFQ.

This Commitment Letter forms an integral part of our SOQ submission.

*For consortium submissions, the Lead Entity signs on behalf of all consortium members.*

<p><b>For and on behalf of the Applicant / Lead Entity:</b></p> <p>Name of Entity: _____</p> <p>Authorized Signatory: _____</p> <p>Title: _____</p> <p>Signature: _____ Date: _____</p>	<p style="text-align: center;"><i>Official Stamp</i></p>
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## Appendix B: Consortium Declaration (if applicable)

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Date: \_\_\_\_\_

To: Amman Vision Investment & Development (AVID)

Subject: Consortium Declaration — Combined EOI/RFQ for the Amman Smart Parking Project

The undersigned entities confirm that they have formed a consortium to jointly submit a Statement of Qualifications for the Amman Smart Parking Project.

### 1. Consortium Composition

Member	Legal Form	Country	Role in Consortium
[Lead Entity Name]			
[Member 2 Name]			
[Member 3 Name (if applicable)]			

### 2. Lead Entity

[Lead Entity Name] is designated as Lead Entity. The Lead Entity will represent the consortium in all communications with AVID and coordinate the SOQ submission.

### 3. Roles and Joint Responsibility

Each member will perform the role described in the SOQ. All members are jointly responsible for the SOQ's content and accuracy.

### 4. Restriction on Changes

The consortium's composition cannot be changed after submission without AVID's prior written consent.

### 5. Commitment

The members confirm their joint intention to participate in this process and, if shortlisted, in the RFP stage.

<p><b>Consortium Member 1 (Lead Entity)</b></p> <p>Name: _____</p> <p>Title: _____</p> <p>Signature: _____ Date: _____</p>	<p><i>Official Stamp</i></p>
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<p><b>Consortium Member 2</b></p> <p>Name: _____</p> <p>Title: _____</p> <p>Signature: _____ Date: _____</p>	<p><i>Official Stamp</i></p>
<p><b>Consortium Member 3 (if applicable)</b></p> <p>Name: _____</p> <p>Title: _____</p> <p>Signature: _____ Date: _____</p>	<p><i>Official Stamp</i></p>

## Appendix C: Power of Attorney

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Date: \_\_\_\_\_

To: Amman Vision Investment & Development (AVID)

Subject: Authorization — Combined EO/RFQ for the Amman Smart Parking Project

We, [Name of Applicant / Lead Entity], a legally incorporated entity under the laws of [Country], authorize:

Name of Authorized Representative: \_\_\_\_\_

Title: \_\_\_\_\_

to act on our behalf in connection with the Combined EO/RFQ for the Amman Smart Parking Project, including to:

- Prepare, sign, and submit the SOQ and accompanying documents.
- Receive and respond to communications and clarification requests from AVID.
- Provide additional information when requested.
- Represent the Applicant (or consortium) in all matters relating to this process.

All acts of the Authorized Representative within this scope are binding upon the Applicant. This authorization is valid for the duration of this process and, if shortlisted, until further notice.

*For consortium submissions, issued by the Lead Entity on behalf of the consortium.*

<p><b>For and on behalf of the Applicant / Lead Entity:</b></p> <p>Name of Entity: _____</p> <p>Authorized Signatory: _____</p> <p>Title: _____</p> <p>Signature: _____ Date: _____</p>	<p style="text-align: center;"><i>Official Stamp</i></p>
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## Appendix D: Applicant Information Form

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To be completed by the Applicant. For consortium submissions, each consortium member completes a separate Applicant Information Form.

### Section 1: Legal and Corporate Information

- Full Legal Name: \_\_\_\_\_
- Trading Name (if different): \_\_\_\_\_
- Legal Form (e.g. limited liability, joint stock, partnership): \_\_\_\_\_
- Country of Incorporation: \_\_\_\_\_
- Date of Incorporation: \_\_\_\_\_
- Commercial Registration Number: \_\_\_\_\_
- Tax Identification Number (if applicable): \_\_\_\_\_
- Registered Office Address: \_\_\_\_\_
- Website: \_\_\_\_\_

### Section 2: Supporting Documentation

Attach a copy of the valid commercial registration or certificate of incorporation. For consortia, attach for each member.

### Section 3: Declarations

The Applicant confirms that:

- It is duly incorporated and validly existing under applicable law.
- It has the legal capacity to submit this SOQ.
- It is not subject to insolvency, liquidation, or similar proceedings.
- The information provided is accurate and complete.

<p><b>Authorized Signatory of Applicant / Consortium Member:</b></p> <p>Name: _____ Title: _____</p> <p>Signature: _____ Date: _____</p>	<p><i>Official Stamp</i></p>
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# Appendix E: Technical and Operational Qualifications

For consortium submissions, indicate which member contributes each capability area in the relevant section.

## Section 1: Summary of Relevant Experience (maximum 3 pages)

Provide a concise summary of the Applicant's relevant experience across the following areas. The summary should be specific to the Project context (Smart Parking Platform + On-Street + Off-Street).

- Smart parking deployments: cities or districts served, number of parking spaces equipped (on-street and off-street), technologies used (sensor types, ANPR, kiosks, VMS), and Applicant's scope (technology, deployment, operations, or full lifecycle).
- Digital platform and mobile/web applications: unified parking platforms, citizen-facing apps (downloads, active users, ratings if available), payment integration, dynamic pricing engines, real-time occupancy mapping.
- Public-sector partnerships: concession, management contract, or other long-term arrangements with municipalities or transport authorities.
- Cybersecurity, data protection, and bilingual operations: ISO 27001 or equivalent certification, GDPR or comparable compliance experience, multilingual customer service operations.

## Section 2: Project References (minimum 3)

Provide details of at least three (3) reference projects directly relevant to the Project. Priority is given to references that demonstrate end-to-end smart parking deployment and operation. Complete the table below for each reference.

<b>Project Name</b>	
<b>City and Country</b>	
<b>Client / Public-Sector Counterparty</b>	
<b>Contract Period (years, start–end)</b>	
<b>Contract Value (USD or specify currency)</b>	
<b>Number of spaces deployed (on-street / off-street)</b>	
<b>Role of the Applicant (technology / deployment / operations / lifecycle)</b>	
<b>Key technologies deployed</b>	
<b>Performance KPIs achieved (uptime, transaction success, citizen adoption)</b>	

<b>Consortium / partner involvement (if applicable)</b>	
<b>Reference contact (Name, Title, Email — optional)</b>	
<b>Notes</b>	

*Duplicate this table for each project reference.*

### Section 3: Technology and Integration Capability

Describe the Applicant's capability across the technical building blocks of a smart parking system, indicating whether each is in-house, sourced through technology partners, or to be procured:

Technology Area	In-House	Partner	To Procure
On-street parking sensors (magnetic / ultrasonic / radar)	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
ANPR camera systems and analytics	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Payment kiosks and contactless payment	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Variable Message Signage (VMS)	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Citizen-facing mobile and web applications	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Operator dashboard for off-street facilities	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Municipal control dashboard and policy simulation	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Dynamic pricing engine	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Real-time occupancy data and prediction	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Integration with public transport / MaaS	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
EV charging infrastructure integration	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Cybersecurity and data protection (ISO 27001 or equivalent)	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>

*Where partners are indicated, name the partner(s) and describe the relationship (existing partnership / framework agreement / project-specific MOU / to be confirmed). Maximum 2 pages of supporting narrative.*

### Section 4: Operations and Service Capability (maximum 2 pages)

Describe the Applicant's capability to operate the Project on a 24/7 basis, including:

- Customer service operations (call center, in-app support, multilingual support including Arabic).
- Service-level commitments delivered under previous engagements (uptime, response times, transaction success rates).
- Coordination with public authorities and law enforcement for enforcement and dispute resolution.
- Approach to local presence in Amman during deployment and operations.

**Section 5: Consortium Roles (if applicable, maximum 1 page)**

For consortium submissions, identify which member is responsible for each Project component (platform, on-street, off-street, payments, operations) and how the consortium will be coordinated.

# Appendix F: Organizational and Management Capability

## Section 1: Corporate Profile

- Year of establishment, ownership structure, and parent group (if applicable).
- Geographic footprint and number of cities or projects currently served in smart parking or urban mobility.
- Total staff and breakdown across technology, operations, customer service, and project management functions.

A simplified organizational chart may be attached (maximum one page).

## Section 2: Key Personnel

Provide a concise profile (no full CVs at this stage) for each of the following roles. Where a role is to be assembled from a partner or new hire, indicate this clearly.

Role	Proposed Name / Background	Years of Relevant Experience	Source (in-house / partner / to be hired)
Project Director / Country Manager			
Smart Parking Operations Lead			
Platform & Technology Lead			
Cybersecurity & Data Protection Lead			
Customer Experience Lead			
Finance & Commercial Lead			
Stakeholder & Regulatory Affairs Lead			

## Section 3: Workforce Strategy (maximum 2 pages)

Describe the Applicant's approach to:

- Recruiting and retaining local Jordanian staff for operations, customer service, and field roles.
- Knowledge transfer from international team members to local staff.
- Training programs and certification of operational personnel.

## Section 4: Consortium Governance (if applicable, maximum 1 page)

Describe how decision-making, escalation, and coordination will work across consortium members. Identify the lead member for each functional area.

## Appendix G: Financial Capacity

To be completed by each Applicant. For consortium submissions, each member completes a separate Appendix G.

### Section 1: Three-Year Financial Summary

Provide a high-level financial summary for the last three (3) completed fiscal years in the table below. All figures in a single consistent reporting currency. Full audited financial statements are not required at this stage; the table is sufficient.

Reporting Currency: \_\_\_\_\_

Exchange Rate to JOD or USD (specify): \_\_\_\_\_

Indicator	Year 1	Year 2	Year 3
Total Revenue			
EBITDA			
Net Income			
Total Assets			
Total Equity			
Cash and Cash Equivalents			
Investment in Capex / Technology			
Number of cities / projects operated			

### Section 2: Investment and Financing Track Record

Provide up to three (3) examples of relevant investment or financing experience in smart infrastructure, urban mobility, or public-sector partnership projects:

Project	Country	Role	Contract Model	Investment Scale

**Section 3: Capacity to Support the Project (maximum 2 pages)**

Briefly describe:

- Available internal financial resources or parent-company support.
- Established relationships with banks or financial institutions for project financing.
- Approach to financing the Applicant's share of the Project's capital and operating requirements.

**Section 4: Declaration**

The Applicant confirms that the financial information provided is accurate and consistent with its internal financial records, and that it has the financial capacity to participate in the RFP stage and, if selected, to support the Project.

<p><b>Authorized Signatory:</b></p> <p>Name of Entity: _____</p> <p>Name: _____ Title: _____</p> <p>Signature: _____ Date: _____</p>	<p><i>Official Stamp</i></p>
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## Appendix H: Conflict of Interest Declaration

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*To be completed by each Applicant. For consortium submissions, each member completes a separate declaration.*

Date: \_\_\_\_\_

To: Amman Vision Investment & Development (AVID)

Subject: Conflict of Interest Declaration — Combined EOI/RFQ for the Amman Smart Parking Project

We, [Name of Applicant / Consortium Member], declare the following in connection with our participation in the Combined EOI/RFQ for the Amman Smart Parking Project:

### 1. Absence of Conflict of Interest

To the best of our knowledge, there is no actual or potential conflict of interest that would affect our ability to participate fairly and independently in this process.

### 2. Disclosure of Potential Conflicts (if any)

If any actual or potential conflict exists, including any current or prospective commercial relationship with GAM, AVID, or with private parking operators within the Greater Amman Municipality, it is described below with proposed mitigation:

*(If none, state "None.")*

### 3. Commitment

We undertake to:

- Notify AVID immediately of any conflict that may arise during this process.
- Refrain from any conduct that may compromise the integrity of the process.
- Cooperate with AVID in mitigating any disclosed conflict.

**Authorized Signatory of Applicant / Consortium Member:**

Name: \_\_\_\_\_ Title: \_\_\_\_\_

Signature: \_\_\_\_\_ Date: \_\_\_\_\_

*Official Stamp*

## Appendix I: SOQ Checklist

To be completed and submitted as part of the SOQ.

The Applicant confirms that the following items are included in its SOQ submission:

Item	Included (✓)	Not Applicable	Remarks
Appendix A – Commitment Letter			
Appendix B – Consortium Declaration (if applicable)			
Appendix C – Power of Attorney			
Appendix D – Applicant Information Form (each entity)			
Appendix E – Technical and Operational Qualifications			
Appendix F – Organizational and Management Capability			
Appendix G – Financial Capacity Form (each entity)			
Appendix H – Conflict of Interest Declaration (each entity)			
Supporting documents referenced in the SOQ			

### Confirmation

The SOQ has been prepared in accordance with the EOI/RFQ requirements; all mandatory forms and documents are included; the submission is complete and accurate to the best of our knowledge.

<p><b>Authorized Signatory:</b></p> <p>Name of Entity: _____</p> <p>Name: _____ Title: _____</p> <p>Signature: _____ Date: _____</p>	<p><i>Official Stamp</i></p>
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